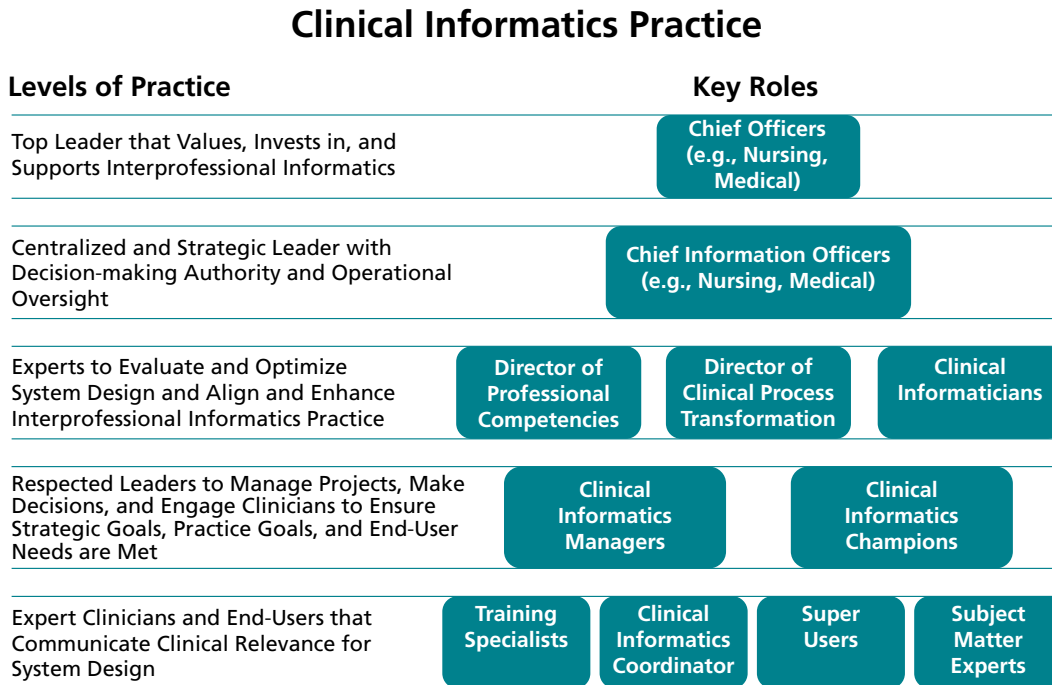


Figure 5: Model of Clinical Informatics Governance for Nursing: Key Roles

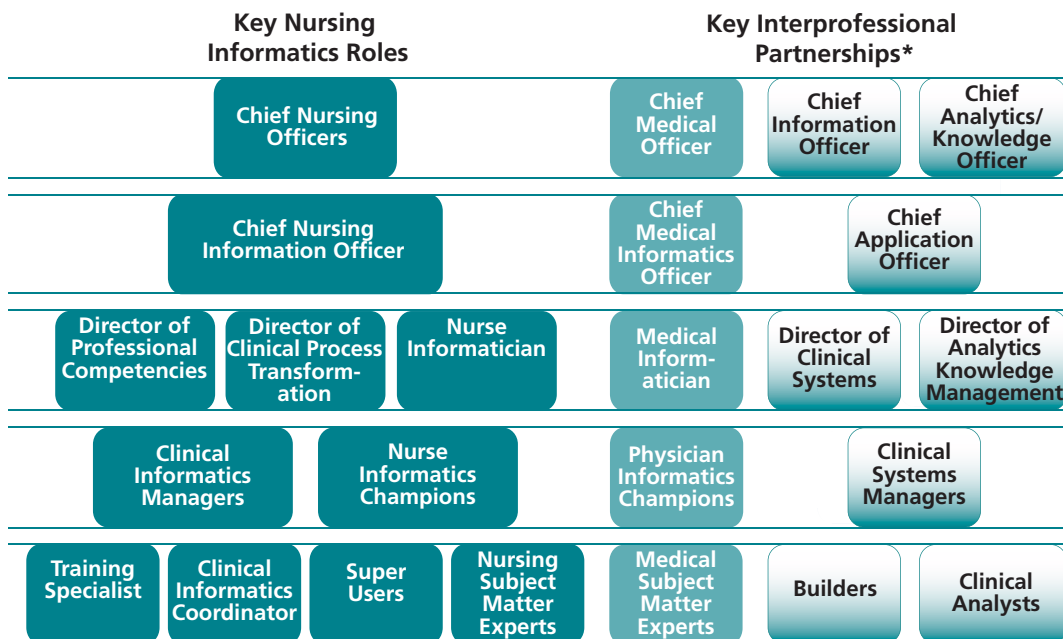


RECOMMENDATIONS

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The second component is shown in **Figure 6**. It delineates key nursing informatics roles stratified within the five levels of a health care organization identified in the first component. In addition, it shows key interprofessional partnerships for each of the nursing roles identified.

Figure 6: Model of Clinical Informatics Governance for Nursing: Interprofessional Partnerships

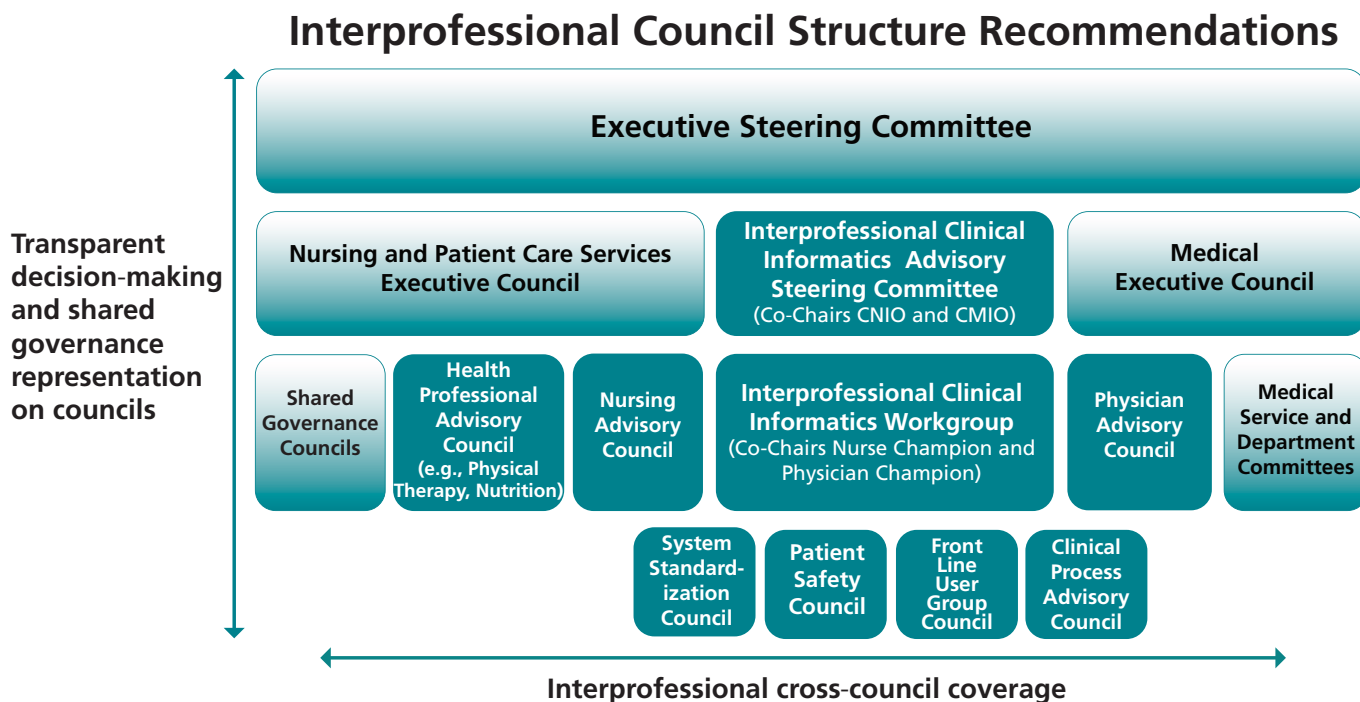


*Example interprofessional partnerships are shown and not intended to be exhaustive of all roles and titles

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The third and final component of the Model, the interprofessional clinical informatics governance structure, is shown in **Figure 7**. This component demonstrates how the interprofessional clinical informatics governance structure may be integrated within the existing clinical infrastructure of a typical (but simplified) hospital governance structure to form councils. This approach facilitates transparent decision-making and shared governance that ensures successful implementation and adoption of an eHealth solution.

Figure 7: Model of Clinical Informatics Governance for Nursing: Shared Governance Council Structure



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The Model of Clinical Informatics Governance for Nursing reinforces the need for interprofessional governance structures to lead and support eHealth solution implementation projects. The literature reveals that while these interprofessional governance structures are considered a best practice for large health care institutions with access to such expertise and resources, smaller health care institutions typically lack these knowledgeable experts and resources.²³⁸ There is no evidence in the literature concerning best practices for governance structures in smaller health care organizations.²³⁸ In these instances, the expert panel recommends that smaller health care organizations in geographical areas or sectors that do not have access to the key roles identified in the Model replace them with comparable roles that exist in their organizations (where feasible).

A generic project governance structure with corresponding roles and responsibilities is provided in **Appendix E**. It can be tailored to any organizational context and used to guide the formation of the temporary governance structure. **Table E1** (also in **Appendix E**) describes each of the roles shown in the generic project governance structure.